INSTRUCTIONS: Please answer all of the following questions, or if a question is not applicable, please indicate "N/A" in the response column. Please do NOT provide any attachments, nor make reference to another document in lieu of providing a response. Please do not add, delete, or re-order any of the questions. If more space is needed to provide an appropriate response, you may add rows directly underneath the question being answered. RESPONSES MUST BE PROVIDED IN EXCEL.

WHEN RESPONDING TO THE MINIMUM REQUIREMENTS, PLEASE PLACE AN "X" IN THE APPLICABLE AGREE OR DISAGREE COLUMN FOR EACH REQUIREMENT

Enter Offeror Name

	MINIMUM REQUIREMENTS		,
MR#	Minimum Requirement	Agree	Disagree
1	Proposal is quoted on a FIRM basis with no caveats or conditions.		
2	Offeror has reviewed and accepts the Plan's eligibility provisions outlined in the RFP.		
3	Offeror must be licensed in New Mexico and have an established Medical provider network in New Mexico.		
4	ASO fees have been calculated NET of commissions.		
5	Renewal terms must be submitted by May 1st of the year prior to the contract renewal date.		
6	Offeror has matched requested plan designs and has included detailed plan summaries for all quoted plans. * NOTE ANY PLAN DESIGN DEVIATIONS AS INSTRUCTED BELOW.		
7	The offeror will be responsible for producing the Summary Plan Description (SPD). The client reserves the right to review/revise the SPD draft prior to finalization.		
8	Offeror agrees to provide the SPD draft within 60 days of the effective date.		
9	Offerors may be required to attend open enrollment meetings.		
10	Offeror agrees to provide all standard reports to the client and its consultant at no additional cost.		
11	The client and its consultant must be able to access reports online.		
12	Offeror is in compliance with all HIPAA Privacy, Electronic Data Interface (EDI) and Security requirements.		
13	Offeror contract must require no more than a 30-day notice of termination. Offeror contract cannot prohibit the group from terminating coverage at any time. There must be no penalties for late notification or for termination off anniversary.		
14	Offeror agrees to provide performance guarantees. Provide details within Offeror proposal.		
15	Offeror has completed and returned all questionnaires and exhibits in full and in the format requested.		
16	* If the proposal submitted by Offeror is subject to any caveats or conditions, or deviates in any respect from the benefits requested, limitations, exclusions, funding methods requested, contract conditions, or any other RFP specifications, Offeror has clearly described all such deviations within EXH. 2G. Offeror cannot disclose deviations by making a "general" reference to section(s) of the proposal. If Offeror does not submit a separate document that identifies deviations, it will be assumed that Offeror's proposal exactly matches all RFP requirements.		
17	Confirm your ability to interface / connect with the County's third-party PBM and Stop Loss carrier.		
18	Confirm you offer a website for the County's benefits and HR staff, and for plan participants		

Location Email address Telephone number

INSTRUCTIONS: Please answer all of the following questions, or if a question is not applicable, please indicate "
N/A" in the response column. Please do NOT provide any attachments, nor make reference to another document in
lieu of providing a response. Please do not add, delete, or re-order any of the questions. If more space is needed to
provide an appropriate response, you may add rows directly underneath the question being answered. RESPONSES
MUST BE PROVIDED IN EXCEL.

	IEN RESPONDING TO QUESTIONS THAT REQUIRE YOU TO SELECT OVIDED, PLEASE PLACE AN "X" IN FRONT OF THE APPLICABLE A		PONSES ALREADY	
F.	ton Officer Names			
Er	ter Offeror Name:			
CE	MEDAL OLIESTIONNAIDE			
1	Please answer the following in regard to the core organization that will provide			Organizational Qualifications
ľ	services requested:			Organizational Qualifications 1 through 12
а	Who is your parent company?			
b	Date formed.			
С	Number of years performing services requested.			
d	Where is your corporate headquarters located?			
е	Number of employees in your company.			
2	How many members are covered by your organization's plan(s)?			
а	Nationally?			
b	• In New Mexico?			
	Show the number of current employer groups you service in each of the size			
3	categories below:	Total #	Public Sector #	
a	• Under 500 employees			
b	• 500 to 1,500 employees			
c	• 1,500 to 2,500 employees			
d	• 2,500 or more employees	ls.	[N	
4	• Are you currently involved in, or have you recently been involved in, any	Yes	No	
	merger / acquisition affecting the staff or operational areas that will provide services to the client?			
5	Is your firm anticipating any major expansion or reorganization in the next year,	Yes	No	_
	including any merger / acquisition activity?			
7	Confirm you utilize a claims quality assurance or review process.	Confirmed	Not confirmed	_
a	Do you have reviews conducted by an outside agency?	Yes	No	_
8	Do you offshore any services?	Yes	No	
a	If yes, briefly describe services that are off-shored, and to what country(ies).	103	140	_
ŭ	in you, briefly according convices that are on chorea, and to what country (100).			
9	Describe your security, backup and disaster recovery procedures.			
10	Attach a sample Medical ASO agreement, similar to the one that would be issued to the County. Indicate where the sample can be found in your proposal.			
11	Briefly describe your firm's financial strength / stability. If rated by the following agencies, provide rating, or indicate you are not rated by that agency.			
а	If rated by A.M. Best, provide rating or indicate you are not rated by that agency.	RATING	NOT RATED	
b	If rated by Moody's, provide rating or indicate you are not rated by that agency.	RATING	NOT RATED	
С	• If rated by Standard & Poor's, provide rating or indicate you are not rated by that agency.	RATING	NOT RATED	
12				Client Service: 12 through 24
	current and two former clients, who may be contacted. At least one of these			
	references should be from a client of similar size and at least two should be			
	governmental entities.			
а	Name of current Client			
	Contact Name			
	Location			
	Email address			
	Telephone number			
	How long as a client?			
	Coverage(s) provided			
l	Approximate number of employees covered			
b	Name of current Client			
1	Contact Name			

Г	How long as a client?				٦
	Coverage(s) provided				+
_ L	Approximate number of employees covered				-
	Name of current Client				╡
	Contact Name				1
L	Location				1
-	Email address				4
	Telephone number				1
- 1	How long as a client?				1
- +	Coverage(s) provided				†
L	Approximate number of employees covered				†
	Name of former Client				1
	Contact Name				†
L L	Location				†
	Email address				†
-	Telephone number				1
L	How long as a client?				1
- +	Coverage(s) provided				1
	Approximate number of employees covered				1
- 4	Reason for termination?				1
е	Name of former Client				1
L	Contact Name				1
ŀ	Location				1
L L	Email address				1
	Telephone number				1
	How long as a client?				1
	Coverage(s) provided				1
- +	Approximate number of employees covered				1
L	Reason for termination?				1
13	Provide an organization chart of the team that will provide sales and service for				1
	the County. Indicate where in your proposal the organization chart can be				
	found.				_
	Provide resumes for all account representative(s) who would be assigned to				
	the County (Sales Representative, Account Manager, Client Service Representative, Underwriter, etc.). For each team member, include roles,				
	responsibilities, years of experience in the industry, years with your firm, and				
	public sector experience and include any professional certifications held.				
	Identify local team members and confirm that a dedicated representative will				
	be assigned. Indicate where resumes can be found in your proposal.				
15	What is (are) the location(s) of the Customer Service and Claim payment				-
	departments that will service the County?				
	What are the hours of operation for the Customer Service unit that will service				1
	the County?				
	Do you provide a toll-free telephone number for Customer Service?	Yes		No	
	Indicate all foreign languages offered by the Customer Service center that will				
	be assigned to the County. On average, how many clients do you service from the Claims and Member				4
	Service site(s) that will be assigned to service the County's plan?				
	octivide site(s) that will be assigned to service the country's plant:				
20	Does the same person handle both claims processing and customer service	Yes		No	1
	functions?				
21	How many trained claim processors do you employ?				
а	What is their average length of experience?				1
\dashv	What is the average values of delines read near decree and				4
b	• What is the average volume of claims paid per day per processor?				
_		<u></u>			
	What is your average annual employee turnover in Claims and in Customer]
	Service?				4
23	What was your average turnaround time for paid claims for the last two years?				
а	2018				1
	2019				†
	Indicate your claims error rate for the last two years:				†
	2018				†
	2019				1
	Do you offer a website for the County's benefits and HR staff, and for plan	Yes		No	Organizational Qualifications:
	participants?				25 through 41
	If yes, answer the following questions. If no, skip	to Question # 3	3.		4
					1
	Briefly describe the information and tools on your website that are available to				
	Briefly describe the information and tools on your website that are available to County benefits and HR staff.				_
27	Briefly describe the information and tools on your website that are available to				_

	Are participants able to access any of the same information and tools via mobile app?		Yes		No
28	Can participants email questions to your customer service department via the website?		Yes		No
	Are participants able to contact customer service via mobile app?		Yes		No
29	Can your customer service representatives respond to member inquiries via the website?		Yes		No
30	Are there any significant changes or enhancements being planned for your website in the next two years?		Yes		No
а	If yes, describe briefly.				
31	Which of the following tasks can members and plan sponsor representatives perform online? Check all that apply.	N	Members	Plan	Sponsors
а	Ø Enrollment (New Hires and Open Enrollment)				
b	Ø Changes in Status				
C	Ø Billing (Plan Administrators only)		N/A		
d	Ø Claim inquiry				
e	Ø Physician / provider cost and quality comparison				
f	Ø ID card request				
g	Ø Terminations	ļ.,			
	Are any of the member functions available online also accessible via mobile app?		Yes		No
32	Do you offer online eligibility maintenance for <i>all</i> clients?		Yes		No
33	What mediums do you accept for plan enrollment? Santa Fe County currently works with BenTek for benefit administration services. Do you currently work with BenTek and if not, is there reason that you are unable to do so?				
34	What is the normal lead-time required to implement a group?				
35	Provide a detailed implementation plan and timeline for the services requested in this RFP, including any specific transition issues. The implementation plan must identify the required involvement of County personnel. Also provide an organization chart of all personnel to be involved in the implementation. Indicate where this information can be found in your proposal.				
36	Briefly describe controls in place to maintain a secure environment for communicating and transacting business with plan members, providers, and County benefits and HR staff.				
37	Are you able to provide data that benchmarks the client's experience against				
	the following:			1	
a	Your book of business		Yes		No
b	National norms		Yes		No
С	Similar sized clients		Yes		No
d	Similar industry clients		Yes		No
38	Provide a list of all standard reports available to self funded plans: (List below. Insert lines if needed):	Fi	requency	Indicate any cost for report	Indicate any limitation on availability due to size of client
20	M/hat in the log time on when see steeper see see it is				
39	What is the lag time on when reports are provided?				
40	Are your reports based on claim INCURRED date, or claim PAID date?		Incurred		Paid
41	What claims adjudication system do you use? (If proprietary, describe the staffing and client response capabilities of your IT staff.)				
а	Is your system leased/owned?		Own		Lease
b	When was the system last updated?				
С	 Concisely identify and comment on any major claim / eligibility / reporting system changes or upgrades planned in the next 12 to 24 months, along with the intended outcome. 				
	system changes or upgrades planned in the next 12 to 24 months, along with				

b	Is there an additional cost for online eligibility use and maintenance?	Yes	No	
С	Is there an additional charge for hard-copy eligibility / enrollment forms?	Yes	No	
	Organizational Qualifications			
43	Do you as the claims administrator agree that the claims and accompanying eligibility data produced in connection with all the claim payment activities on behalf of the client is and will be the property of the client? And, that the client retains the right to request the full and complete data in electronic format with proper notice and at no additional cost.	Agree	Disagree	Organizational Qualifications: 43 through 49b
44	You must provide access to all files on request (e.g., a claims audit) and not to assess any fee for such access.	Agree	Disagree	
45	Describe the banking process required for payment of claims and fees.		<u> </u>	
46	Do you maintain separate bank accounts for each client?	Yes	No]
47	Do you maintain a record for all checks issued, but not cashed?	Yes	No	
а	How often will you provide this record to the client (monthly, quarterly, annually)?			
b	Who is responsible for follow-up of uncashed checks?			
48	If you are responsible for reconciliation of the Plan's bank account, do you complete the final reconciliation in the event of termination, including finalizing any uncashed/unclaimed checks?	Yes	No	
а	If yes, please describe your process for finalizing uncashed / unclaimed checks.	•		
49	Are you willing to agree that you are a fiduciary as defined by ERISA with respect to the services provided under the Agreement?	Yes	No	
а	What type of limitations would be imposed on the employer's decision-making process through such an arrangement?			
b	If you are unwilling to serve as fiduciary, please describe why you would be unwilling to make this representation.			
С	Is there an additional fee for Fiduciary services? If yes, the cost must be reflected on RFP Cost Response Exhibits (Offerors may add lines at the bottom of Cost Response Exhibits if necessary).	Yes	No	Cost

Santa Fe County EXHIBIT 2C

ASO MEDICAL RFP Questionnaires - MEDICAL COVERAGE AND SERVICES QUESTIONNAIRE

INSTRUCTIONS: Please answer all of the following questions, or if a question is not applicable, please indicate " N/A " in the response column. Please do NOT provide any attachments, nor make reference to another document in lieu of providing a response. Please do not add, delete, or re-order any of the questions. If more space is needed to provide an appropriate response, you may add rows directly underneath the question being answered. RESPONSES MUST BE PROVIDED IN EXCEL.

	UESTIONS THAT REQUIRE YOU TO SELECT FRO N FRONT OF THE APPLICABLE ANSWER.	M THE RESPONSES ALREADY PROVIDED,
Enter Offeror Name:		

GENERAL QUESTIONS

1	How long has your company been administering medical claims?				Organizational Qualifications - 1 through 14
2	Do you carry an Errors & Omissions policy?	Yes		No	
	What is the coverage amount?	I			
3	Do you carry a comprehensive general liability policy?	Yes		No	
	· What is the coverage amount?				
4	Does your company carry a fidelity bond?	Yes		No	-
	What is the coverage amount?		<u> </u>		
5	List the major functions your claim system automatically performs.				
6	Describe your system edits for identification of fraudulent claims.				_
7	Describe the types of physician and hospital fee discount arrangements your claims system can accommodate.				
8	What method does your firm utilize to determine Usual and Customary (HIAA, company profile, network contracted rates, RVS, etc.)?				
	HIAA, or related data base (identify if not HIAA):				
	Other (identify other methods):				
	Percentage used?				
	Can the client select a different level?	Yes		No	
	How often are allowances revised? Check the appropriate response.	Monthly			
		Quarterly			
		Semi-annually			
		Other (Describe)			
9	What percentage of claims is currently auto-adjudicated through your system?				
10	Can your system accept electronic claims submission?	Yes		No	
	On average, what % of claims are submitted electronically?	L	ı		
11	During each of the last two years, what percentage of claims processed by your organization was for services provided by a network provider?				

	2019				
12	Can your system track utilization by CPT code for preventive care claims?	Yes		No	
12	Call your system track dumzation by G. 1 code for protestants care claims.			1.0	
13	Can your system detect unbundling of services?	Yes		No	
14	Can your system detect "code creeping"?	Yes		No	
	If yes, what action do you take upon discovery?				
15	For services not covered or not eligible for reimbursement, describe any				Cost -15
	discounts that members are eligible to receive (e.g. discounted health club membership).				
	Indicate any specific steps necessary on behalf of members to secure these discounts.				
	Describe how your adjudication procedures ensure that claims are paid in accordance with provider network timely payment requirements to ensure that no network discounts are lost.				Organization Qualifications - 16 through 22
17	If you fail to meet timely payment requirements for in-network providers, will patients and/or the Plan be liable?	Yes		No	
18	Explain your procedures for identification and recovery of third party liability and coordination of benefits claims.	•			
	Do you outsource this service?	Yes		No	
	Does your claim system readily identify potential possible subrogation/COB opportunities prior to claim payment?	Yes		No	
	Do you pend and pursue, or pay and pursue, these types of claims?	Pend & Pur	sue	Pay & Pursue	
19	Describe your claims quality assurance or review process.				
20	Please answer the following regarding Audits:				
	What is the frequency of your internal audits?				
	What is the frequency of your external audits?				
	Who performs the external audits?				
	Would you agree to allow Gallagher to perform independent audits in early 2022 for 2021 claims, and early 2024 for 2023 claims and sponsor the associated costs up to \$50,000?	Yes		No	
	At what "trigger point" do you conduct/require a hospital claim audit?				
	Who performs hospital audits?				
	Are hospital audits included in your ASO fees?	Yes		No	
	If not, what is the additional charge?	•	•	•	
21	How do you define a "Paid" claim?				
22	When a participating provider terminates from your network and a member is in mid-treatment, how is ongoing treatment handled (e.g. maternity, cancer treatment)?				
	ASO / TPA CLAIMS ADMINISTRATION	QUESTIONS			
23	Do ASO fees paid while the contract is active cover the cost of run-out administration, or are additional fees due during run-out administration?	Covered by paid whe contract is ac	n	Additional fees are du during run-out administration.	Cost

24	If additional fees are due during run-out administration, precisely identify how run out fees will be calculated, and for what time period fees will be charged.					Cost
25	How long after contract termination will you perform claim run-out administration?					Organizational Qualifications
26	Will you administer run-out longer than your standard time, if requested by the client?		Yes		No	Organizational Qualifications
27	At termination, after the run-out period, how will you handle the following claims incurred prior to termination date: Claims in house before end of run-out period, but not processed? Claims submitted after the run-out period?					Organizational Qualifications
28	Please briefly describe how claims incurred outside of the U.S. are processed.					Organizational Qualifications
	Is any type of pre-authorization required for non-emergency services occurring outside of the U.S.?		Yes		No	
	PROVIDER NETWORK QUEST	TIONS				
29	Do you own your provider network, or do you lease an outside network(s)?		Own		Lease	Network Accessibility - 29 through 45
	If you lease your network(s), list the rental networks used.					
30	Do you own the provider network you offer out of state?		Yes		No	
	If you rent any out of state provider network(s), list the rental networks used, by location.					
31	How are network physicians reimbursed? Check all that apply and indicate relative percentages of each.					
	Salary Per Capita					
	Discounted Fee for Service					
	Other? (describe)					
32	How are network hospitals reimbursed? Check all that apply and indicate relative percentages of each. Salary					
	Per Capita					
	Discounted Fee for Service					
	Other? (describe)					
33	Do you offer a separate, narrow "high value" provider network (HPN)? If no, skip to question #36. If yes, please answer the following, or indicate "N/A" if not applicable:		Yes		No	
	Is participation optional for the client?		Yes		No	
	 Do you have the ability to administer a 3-tier network plan (tier 1 as primary network (HPN), tier 2 as secondary network (Broad network), and tier 3 is out- of-network)? 		Yes		No	
	Are you able to offer your HPN along side your broad network? If so, please identify any plan design requirements/restrictions, etc. (e.g., can		Yes	<u> </u>	No	-
	identical plans be offered with the difference being purely choice of networks?					

	How does narrow network achieve its value compared to the broad network				
	(e.g., improved unit cost, better results, etc.)? Identify below percentage				
	anticipated financial improvement from broad network in total and by major				
	cost category Overall - % improvement				
	Overall % improvement Inpatient facility % improvement				
	Outpatient facility % improvement				
	Professional - % improvement				
	What financial guarantees are you willing to offer to assure improved network performance?				
	- What are the PMPM care coordination / attribution fees, and how are they calculated?				
	What is the average amount of Shared Savings payments, and how will they				
	be calculated?				
	What reports will be provided to the client and consultant to substantiate the calculation of Care Coordination and Shared Savings fees and bonuses? When, and how frequently, will such reports be provided?				
	How will a self-funded client's share of costs for any shared savings bonuses be calculated?				
	What mechanism will be used for self-funded clients to pay monthly coordination / attribution fees, and their share of any Shared Savings bonuses?				
	Separate bill?				
	Billed as a claim charge?				
	Other? (describe)				
	When will Shared Savings charges be assessed to the client?				
	Are provider bonuses calculated on the performance of the individual group, or are they based on a "pooled" book of business?		The individual group		Pooled book of business
	Identify performance metrics used to measure provider success.				
34	How are physicians who are part of your "high value" network reimbursed? Check all that apply.				
	Salary				
	Per Capita				
	Discounted Fee for Service				
	Other? (describe)				
	(,				
35	Do you currently offer Accountable Care Organizations / Patient Centered Medical Homes?		Yes		No
	If yes, how is patient data captured and shared between providers participating in the ACO / Patient Centered Medical Home?				
36	Does your network have current NCQA accreditation?		Yes		No
37	Does your network have current URAC accreditation?		Yes		No
38	Does your network have any other accreditation?		Yes		No
	If yes, identify.				
39	When the patient is referred outside of your provider network, are claims paid at In-Network or Out-of-Network levels?		Yes		No
40	Do you anticipate network expansion or contraction to occur in 2021?		Yes		No
	If yes, briefly describe.				
41	Are Centers of Excellence offered by your plan?	1	Yes		No
71					
	If yes, do you own or lease the Centers of Excellence network?		Own		Lease
42	When a participating provider terminates from your network, what steps do you take, if any, to notify members and plan sponsors of such terminations?			<u> </u>	
		1			

43	Do your HMO / EPO / POS / PPO / CDHP networks include the same providers and hospitals, our does each network include different provider and hospitals?	Network of Providers and hospitals is the same for all	Network of Providers and hospitals are different	
44	Briefly describe the minimum criteria for providers and hospitals to be selected as network providers.		-	
45	Are you willing to add providers that are specifically requested by the client?	Yes	No	
46	Briefly describe the processes / procedures you have in place to communicate with your network providers and hospitals.		•	Organizational Qualifications
47	Briefly described how you monitor provider compliance with policies and protocols.			Organizational Qualifications
48	Are provider network discounts applied to all portions of a claim that are the member's responsibility (deductible and coinsurance)?	Yes	No	Cost
49	During each of the last two years, what was your provider retention rate?			Network Accessibility - 29 through 45
	2018			
50	How many providers were added to your network in each of the following time periods?			Network Accessibility - 29 through 45
	2018			

INSTRUCTIONS: Please answer all of the following questions, or if a question is not applicable, please indicate " N/A " in the response column. Please do NOT provide any attachments, nor make reference to another document in lieu of providing a response. Please do not add, delete, or re-order any of the questions. If more space is needed to provide an appropriate response, you may add rows directly underneath the question being answered. RESPONSES MUST BE PROVIDED IN EXCEL.

WHEN RESPONDING TO QUESTIONS THAT REQUIRE YOU TO SELECT FROM THE RESPONSES ALREADY PROVIDED, PLEASE PLACE AN "X" IN FRONT OF THE APPLICABLE ANSWER.

Enter Offeror Name		

1	Does your organization offer DM (disease management) programs? If no, you may skip the rest	Yes		No	
2	of the questionnaire. Is your DM program administered internally, or is it	Internal		Outside vendor	Organizational Qualifications
	provided through an outside vendor?				
	If offered by outside vendor, identify vendor.				
3	Are your services local, national or international? (check any that apply)				Organizational Qualifications
		Local			
		National, som National, all s		S	
		National, all s	tates +	international	
	From what location(s) are services provided?				
4	Do your self funded ASO fees automatically include some level of DM program, or is DM always optional at an additional cost?	Always included		Always optional at additional cost	Cost
	If automatically included in self funded ASO fees, does the client have the option to <u>not</u> include any DM program?	Yes		No	
	If yes, what is the effect on ASO fees if the client elects not to include DM?				
		Fees are incre	eased		
		Fees are decr	eased		
		No change to	fees		
5	Does your DM program have accreditation separate from your provider network? If yes, check all that apply, and include expiration date of each accreditation.	Yes		No	Organizational Qualifications
			Ac	creditation Expiration Date?	
		URAC			
		NCQA			
		Other (describe)			
6	If your DM program is not accredited, are steps being taken to obtain accreditation?	Yes		No	Organizational Qualifications
7	Briefly describe how you identify potential DM candidates, including sources of data used.				Organizational Qualifications
8	How are candidates stratified to determine priorities?				Organizational Qualifications
		By disease			
		By utilization of			
		By readiness			
		Other? (desc	ribe bri	etiy)	

9	Do you proactively contact potential DM candidates without waiting for them to contact you?		Yes No		No	Organizational Qualifications	
	If so, by: (check all that apply)	-	Telephone				
			Email				
			Letter				
			Гext				
10	Briefly describe what tools and methods you use to maximum the member's engagement in your DM program.					Client Service	
11	What DM interventions does your organization propose to provide (check all that apply)?					Organizational Qualifications	
		٧	Written Comm	unicat	on		
		C	Group Educat	on			
		C	One-on-One in	nterver	itions		
		1	Telephone mo	nitorin	g		
		C	Clinical Interve	ntions			
			Other (describ	e)		1	
12	How will outcomes be measured and reported for each intervention?					Organizational Qualifications	
13	What is the frequency of your program reports?					Organizational Qualifications	
		N	Monthly				
			Quarterly				
			Semi-annually				
			Annually				
		C	Other (describ	e)			
14	Are the following DM reports available at no additional cost to the client? If so, indicate frequency next to your response.	•				Costs	
	Cost savings reports:		Yes		No		
	Frequency provided?					_	
	Utilization Reports:		Yes		No		
	•		103		140		
	Frequency provided?						
15	Has your DM program been audited by any outside firm for effectiveness?		Yes		No	Organizational Qualifications	
	If yes, by whom and what date?	Ŋ			•		
16	How do you measure the cost-effectiveness of your DM program?					Organizational Qualifications	
17	Are you willing to guarantee ROI (Return on Investment) for your DM program?		Yes		No	Costs	
	If yes, describe.						
18	Briefly describe your process for managing co- morbidities					Organizational Qualifications	
19	Briefly describe how you interact / coordinate with the member's physician(s) in order to maximize the effectiveness of the DM program.					Organizational Qualifications	
20	Do your DM efforts include monitoring the appropriate use of applicable prescription drugs?		Yes		No	Organizational Qualifications	
	If yes, describe how you would interface with an ASO client's third-party Prescription Benefit Manager (PBM).						

INSTRUCTIONS: Please answer all of the following questions, or if a question is not applicable, please indicate " N/A " in the response column. Please do NOT provide any attachments, nor make reference to another document in lieu of providing a response. Please do not add, delete, or re-order any of the questions. If more space is needed to provide an appropriate response, you may add rows directly underneath the question being answered. RESPONSES MUST BE PROVIDED IN EXCEL.

WHEN RESPONDING TO QUESTIONS	THAT REQUIRE YOU TO SELECT FROM THE RESPONSES ALREADY	,
PROVIDED, PLEASE PLACE AN "X"	IN FRONT OF THE APPLICABLE ANSWER.	
Enter Offeror Name:		

1.	Are your Medical Management / UM services local, national or international? (check any that apply)			Organizational Qualifications all questions
		Local		
		National, some state	S	
		National, all states		
		National, all states +	international	
	From what location(s) are services provided?			
2.	Does your UM management program have accreditation separate from your provider network?	Yes	No	
3	Does your UM program have NCQA accreditation?	Yes	No	
4	Does your UM program have URAC accreditation?	Yes	No	
5	Does your UM program have any other accreditation?	Yes	No	
	If yes, identify.			
6	Do you have a standard pre-certification requirement for any of the following? (check all that apply)			
		Hospitalizations		
		Outpatient Surgery		
		Durable Medical Equ	ipment	
		Corrective Appliance	s /Prosthetics	
		Skilled Nursing Facili	ity	
		Home Health Care		
		Hospice Facility		
		Medical Services (e.	g., physical therapy)	
		Inpatient Mental Hea	Ith / Substance Abuse	
		Outpatient Mental He	ealth / Substance Abuse	
7	Please list all Diagnostic procedures requiring pre-certification.	I		
8	Please list any other Outpatient procedures requiring pre- certification that are not listed above.			
9	Assuming you have a standard pre-certification requirement, can the client customize the list of procedures requiring pre-certification, if desired?	Yes	No	

11	Regarding staff who perform concurrent review, are they	Employees	Subcontract to outside firm			
	employees of your firm, or do you subcontract to an outside firm?					
12	Within the past twelve months, in what % of all precertification					
	cases did you issue a letter of noncertification (denial), due to lack of Medical Necessity/Appropriateness for the procedure/service					
	requested?					
		Less than 1%				
		1 to 2%				
		3 to 4%				
		5 to 6%				
		7 to 8%				
		More than 8%				
		Not applicable				
13	Indicate the types of staff who are allowed to make final					
	disapproval of a pre-service request (check all that apply):					
		Clerical				
		LPN / LVN				
		RN				
		Physician				
14	On average, what % of all pre-service reviews require your					
	physician advisor to review for final decision?					
		Less than 1%				
		1-10%	0%			
		11-19%				
		12-30%				
		31-40%				
		41 to 50%				
		Greater than 50%				
15	Indicate your standard method of reporting savings from the review of INPATIENT hospitalization.					
	·					
		IP hospital savings reports not available				
		Basically as the diff	erence between days requested /certified			
		Basically as a comparison of days or LOS utilized vs.				
		normative or case	mix adjusted days or LOS			
		Other (describe)				
16	Indicate your standard method of reporting savings from the review					
	of OUTPATIENT surgery.	OP surgical review not available				
		OP surgical available but specific reporting not delineated				
		\$ value times the # of cases determined not to be medically necessary				
		Other (describe)				
Case M	anagement					
17	Do you subcontract catastrophic case management services?	Yes	No			
	If yes, identify vendor.		I			
18	During case management, does your staff negotiate fee reductions with providers and vendors?	Yes	No			

No

10

Does your firm perform concurrent review services?

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	SE PLACE AN " X " IN FRONT OF THE APPLICABLE ANSWER.			
Ente	r Offeror Name:			
1	Do your self funded ASO fees automatically include some level of wellness program, or is wellness always optional at an additional cost?	Always included	Always optional at additional cost	Organizational Qualifications
	If automatically included in self funded ASO fees, does the client have the option to <u>not</u> include any wellness program?	Yes	No	
	If yes, what is the effect on ASO fees if the client elects not to include wellness?			
		Fees are increased		Cost
		Fees are decreased		Cost
		No change to fees		Cost
2	Is your wellness program administered internally, or is it provided through an outside vendor?	Internal	Outside vendor	Organizational Qualifications: 2 through 10
	If offered by outside vendor, identify vendor.			
3	List any accreditations or certifications that your wellness program currently has.			
4	If your program offers biometric screenings, are you able to aggregate data and provide consolidated reports to clients that include results of tests administered by both your firm and any outside contractors hired by your firm?	Yes	No	
5	Is any onsite biometric screening done by an outside vendor?	Yes	No	
	If yes, please identify the vendor.			
6	Please indicate if your Biometric Screening Services include the following:			
	Onsite Screening Events	Yes	No	
	Clinical and Educational Staff	Yes	No	
	All Travel Considerations & Costs	Yes	No	
	Educational Materials and Resources	Yes	No	
	All Reports and Data	Yes	No	
	Integrates with Coaching and HRA	Yes	No	
	Measures taken include Cholesterol, Blood Glucose, Blood Pressure, Body Fat and Tobacco Use	Yes	No	
7	List all foreign languages that your wellness program and materials are offered in.	•	•	
8	Do you have wellness program participation requirements?	Yes	No	
	· If yes, what are they?		•	
9	What methods do you employ to encourage and maximize participation in the wellness program? Provide details.			
10	Are you able to provide the following program measurement and reporting metrics?			

	Ongoing participant tracking	Yes	No	
	Utilization metrics	Yes	No	
	Clinical outcome measurements	Yes	No	
	Risk stratification	Yes	No	
	Executive analysis and recommendations	Yes	No	
	Self-administered prevention and maintenance programs (e.g. smoking cessation)	Yes	No	
	Quantifiable ROI analysis	Yes	No	
	Ad-hoc / customized "drill down" capabilities	Yes	No	
11	If reports can be customized, what are the options and associated costs?			Cost
	If there are additional fees, are the fees generated on a fixed cost per report or billed on an hourly basis?			Cost
12	What is the lag time on reports from your firm?			Organizational Qualifications

INSTRUCTIONS: Please identify any deviations from current benefits below.

INSTRUCTIONS: Please identify any deviations from proposal below.